

Cristian Sylvestre

Cristian Sylvestre, the Managing Director of SafeStart, is a human error prevention specialist, not from an academic or psychological perspective, but from a practical one. He leads safety initiatives in a number of organisations by developing and implementing leading edge behavioural change programs for all staff levels. His 20 years of front line industry experience as a safety and environmental professional with companies like Shell has given Cristian a different perspective on safety.

The programs he implements are based on the research of James Reason and others active in the field of human error, safety leadership and behavioural safety.

His aims are to get people to think differently about safety, to learn something every time they hear him speak and to enjoy the experience. He keeps his message simple and the tools he supplies are easy to use. His presentation style is engaging as well as humorous.



People are Still Getting Hurt – Is that Because we Haven't Had Enough Incidents?

**Cristian Sylvestre,
Managing Director
SafeStart
and
David Pope, Pope HSE**

Or could it be that we're not asking the right questions?

The outcomes of an incident investigation depend on what we understand about the causes.





Why Not?

***Because when we do
'dangerous' things we
pay attention.***

***When we do routine things, we
don't always pay attention and
that is when we get hurt.***

Ever Been Burnt on a BBQ or Stove?

- **Basic injury patterns remain constant.**
- **Lack of knowledge about the hazard or procedure is rarely a factor.**
- **We suffer from ‘autopilot’ behaviour after a few repetitions**
- **We stop ‘paying attention’ to things that could hurt us.**



Examples

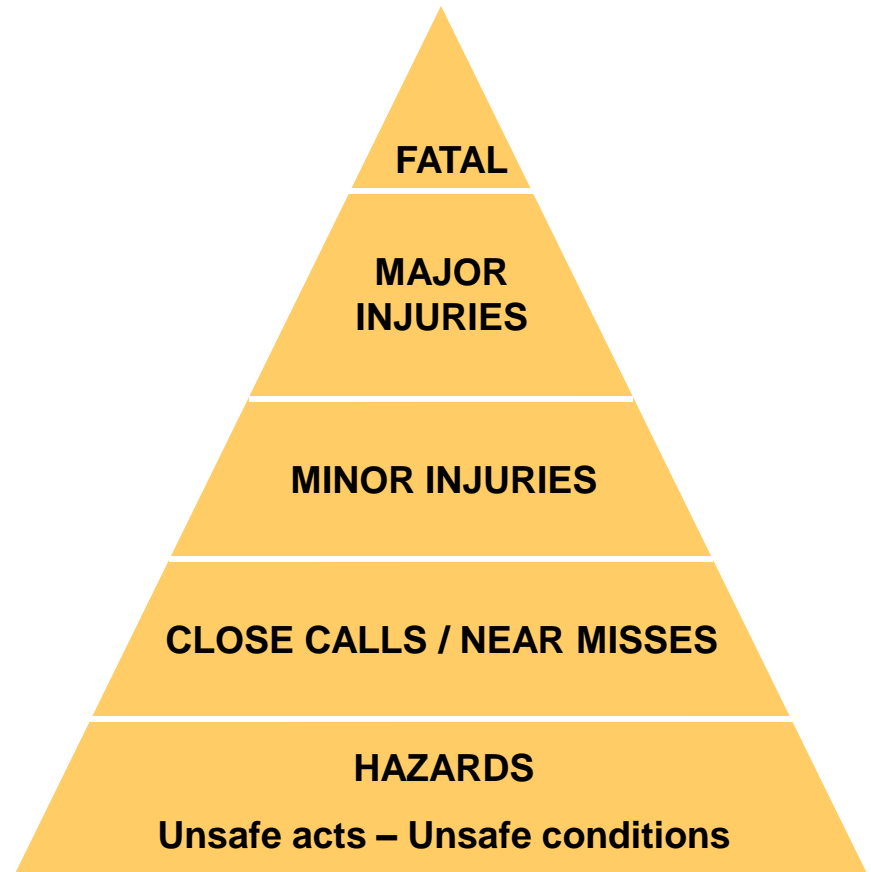
Car is hit by large truck coming through a green light.

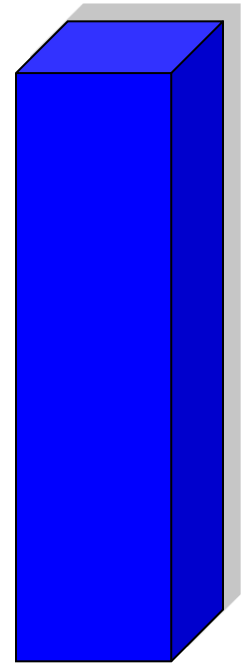
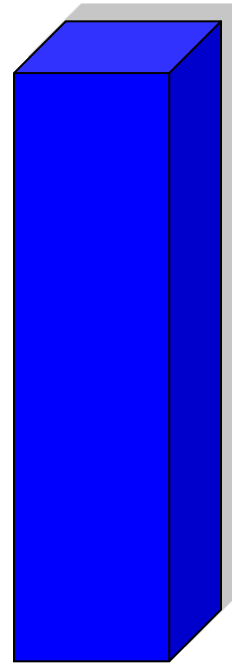
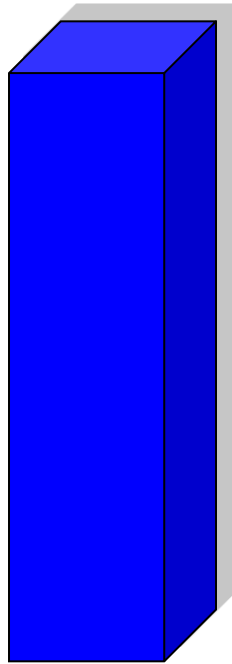
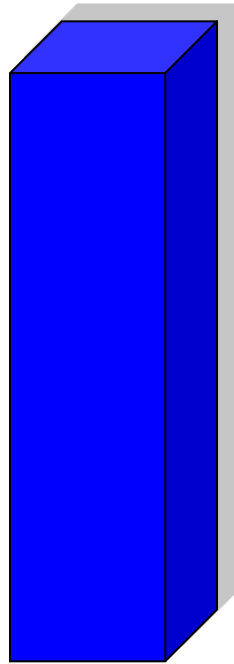
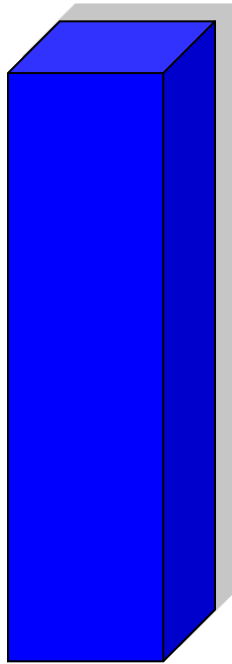
Collision results in a fractured wrist and broken ribs.

Two cars collide – one driver requires stitches.

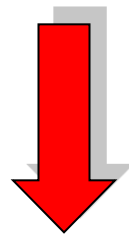
Other driver swerves to avoid collision

Driver doesn't see red light.





**Hazardous
Energy**

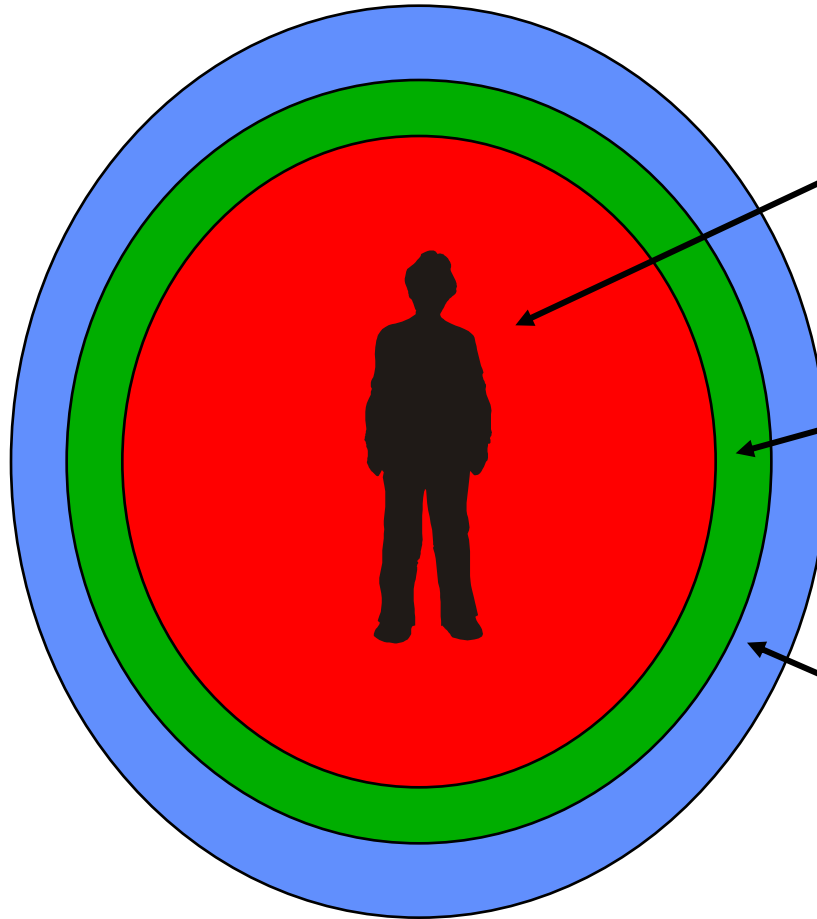


Person



Unexpected

Sources of Unexpected.....

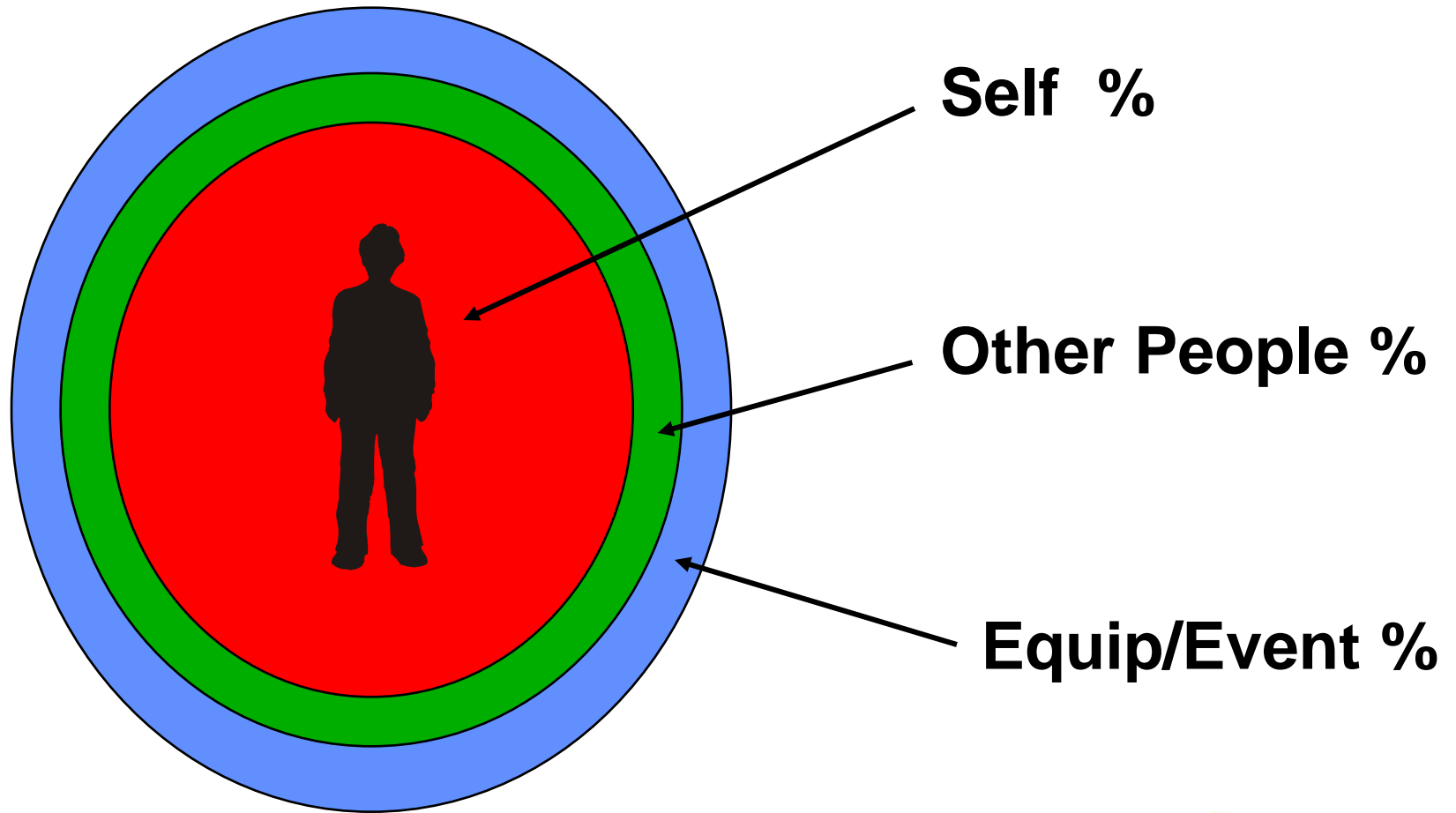


Self - own actions
cause or contribute to
incident/injury.

Other People -
someone else's behaviour
causes or contributes to
incident/injury.

Equip/Events -
something unexpected happens
without you or someone else
involved (e.g. brakes fail, hose
bursts; etc.)

Sources of Unexpected



Who Pays Less Attention on the Road?



Eyes/Mind On Task

Max

Min

where we
could be

where
we are

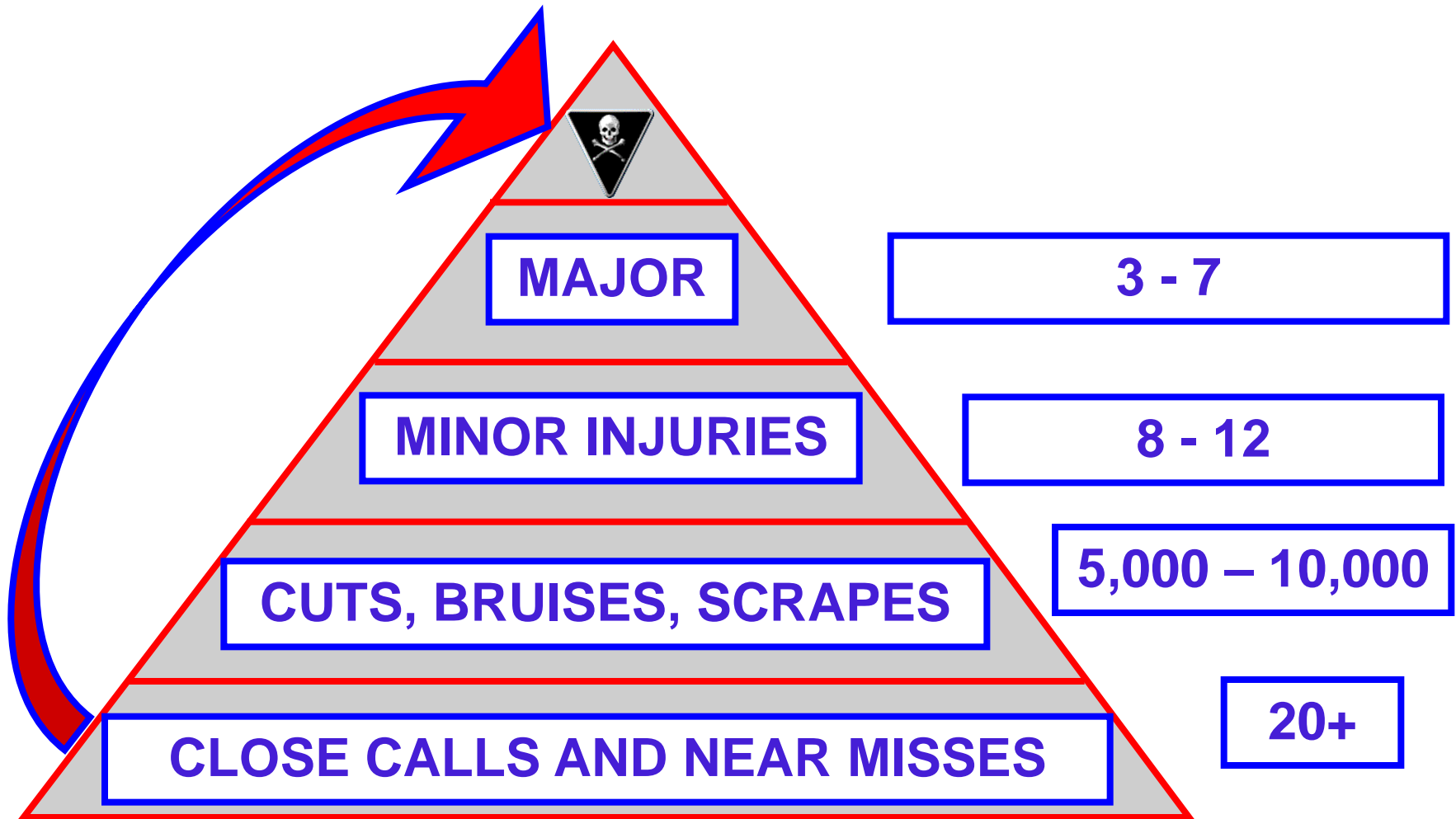
Human Error Prevention
Skills

Skill
Gap

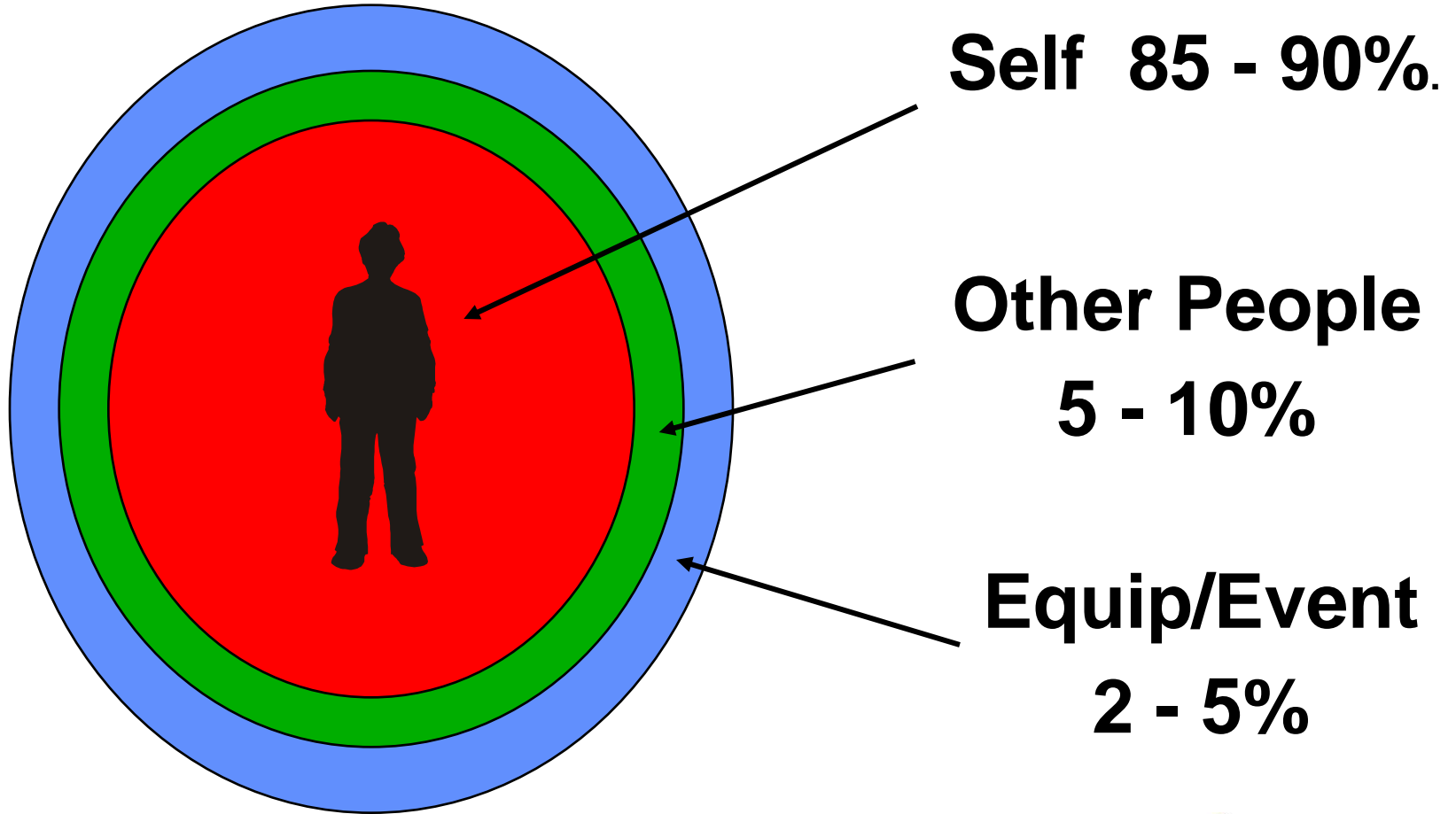
How Do We Improve a Skill?



Personal Risk Pyramid



Sources of Unexpected...Results





These four states...

- ☐ Rushing
- ☐ Frustration
- ☐ Fatigue
- ☐ Complacency

*can cause or contribute to
these critical errors ...*

- ☐ Eyes not on Task
- ☐ Mind not on Task
- ☐ Line-of-Fire
- ☐ Balance/Traction/Grip

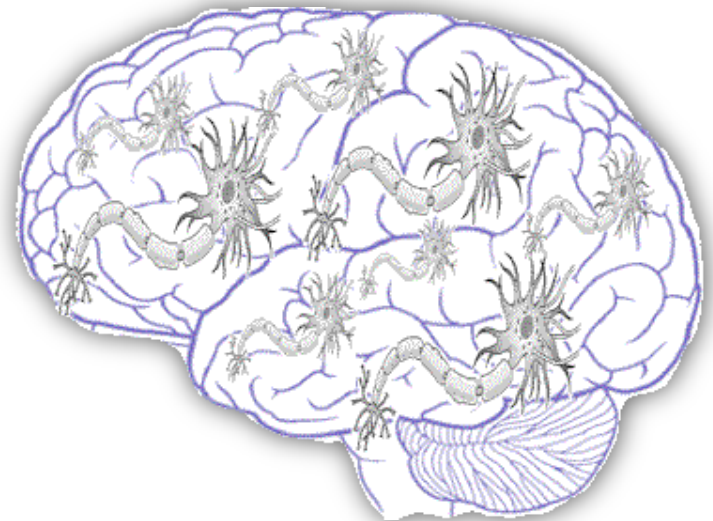
*...which increase the
risk of injury.*



Traditional Safety and Human Error Prevention



Hazards, Risks and Controls



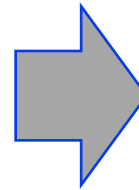
States and Errors

Initiating Event (Person)



Unintentional and habitual
behaviour in > 95% of incidents

Consequence



Harm is not caused often.
How much harm depend on LUCK

Initiating Event (Person)

Consequence

**Risk of
Inattention**

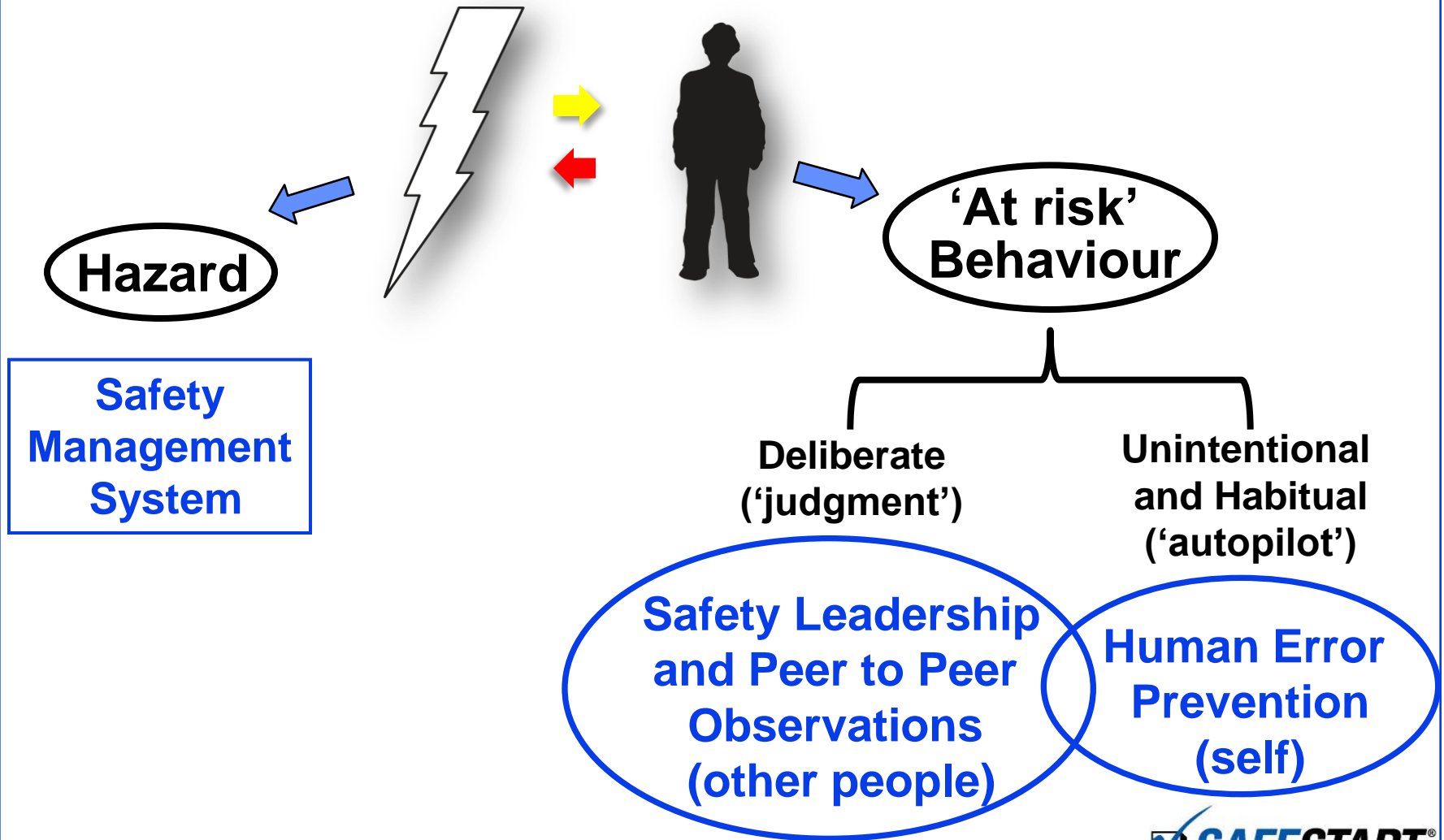


**Risk of
Hazard**

= TOTAL RISK

***Neuroscience has found
that 95% of human
behaviour is 'habitual' or
'automatic'
(subconscious).***

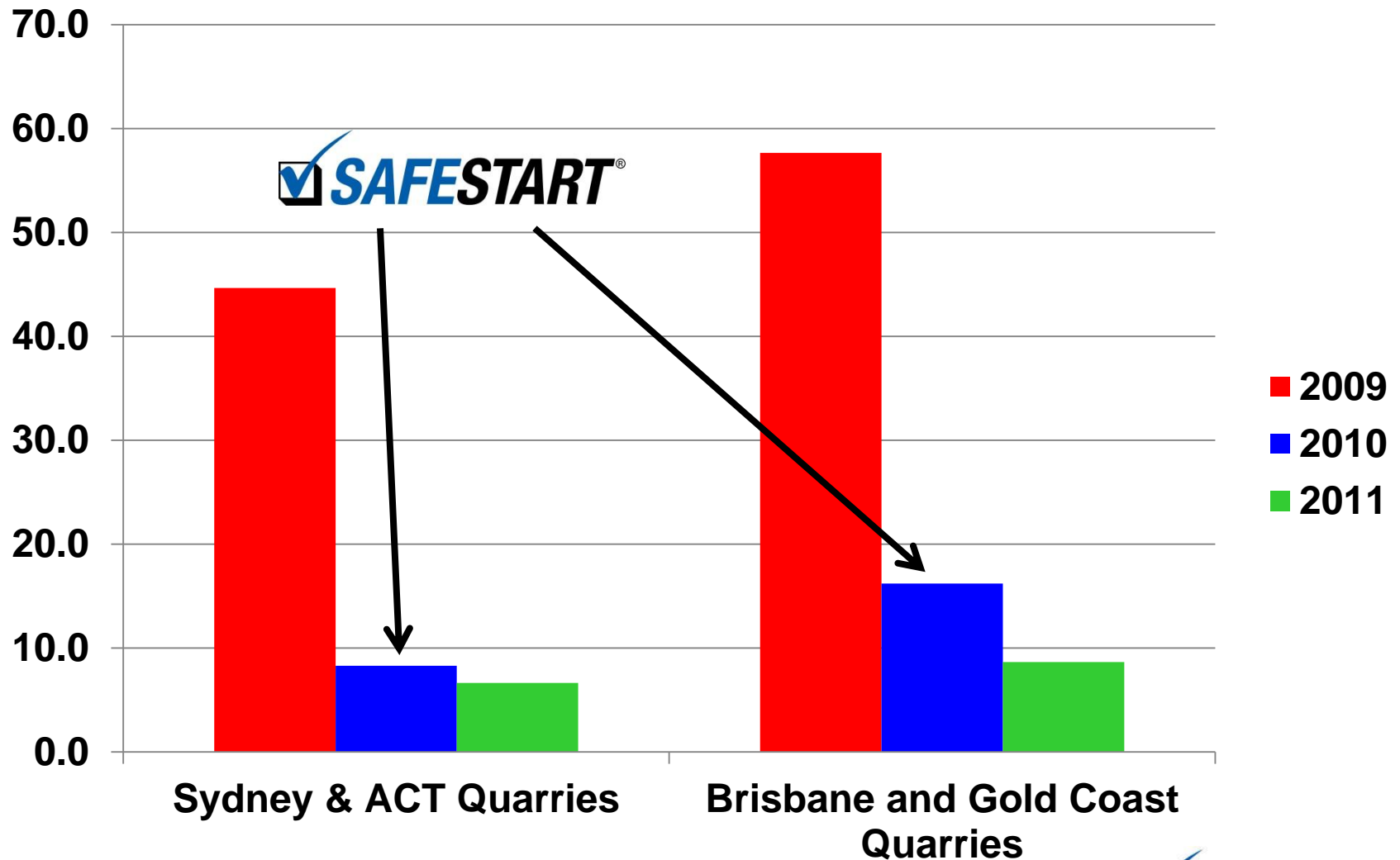
Holistic View of Incident Causation



Safety Culture Change Through Human Error Prevention



TRIFR – Completed Training Jul 2010



Human Error In Incident Investigations

- **Corrective action of ‘take more care’ or ‘pay more attention’ indicates human error (unintentional)**
- **What do we do when we identify human error in an investigation?**
- **Understanding human error is the start of the incident investigation, not the end:-**
 - **most people get injured doing something they have done many times before - the question that never gets asked is ‘what was different about THIS time?’**
 - **when we do in a non-threatening context – the answer 95% of the time is a ‘state to error’ pattern**

**Human error prevention programs have resulted
in 60-90% reduction in incident rates
within 6-12 months.**

1 day introductory workshops (\$180) will be held in

Brisbane – 9 October

Perth – 18 October

Sydney – 27 November

For more information or to register,

www.safestart.com.au



SafeStartANZ

